

A. F. Blakemore & Son Ltd

Group Food Safety & Quality Policy Financial year 2026 - 2027

The Board of Directors of A. F. Blakemore & Son Ltd are committed to ensuring that the food it purchases, stores, manufactures, distributes and sells is safe, legal, and authentic. It will also be of the quality required. We will provide the required human and financial resources to implement relevant certificated or customer standards and will actively encourage continuous improvement of product safety and quality culture.

To demonstrate our commitment, we undertake to:

- ✓ Develop a plan around product safety and quality culture which will be reviewed regularly and shared across relevant teams.
- ✓ Exercise all due diligence in the procurement, storage, production, distribution and handling of food and associated products.
- ✓ Maintain premises and equipment in a clean and hygienic condition free from pests.
- ✓ Establish and maintain appropriate Food Safety Management Systems.
- ✓ Measure and report food safety and culture objectives and effect improvements using root cause analysis when issues are identified through management review processes.
- ✓ Encourage, and provide a safe environment, for all personnel to report any concerns relating to food safety, quality, authenticity, or legality.
- ✓ Manage risks from defective and non-conforming products under our control through the operation of effective Crisis Management Structures and Product Withdrawal Procedures.
- ✓ Provide employees with training commensurate with their roles and responsibilities.
- ✓ Ensure that this Policy Statement is effectively communicated to all persons that are employed by or otherwise undertake activities on behalf of The Company.

A copy of this Food Safety Policy Statement shall be displayed on the Company's website and on noticeboards at each of the premises occupied by The Company.

This Food Safety Policy Statement shall be reviewed annually by the Board of Directors or more frequently as circumstances require.

Signed: P. Blakemore

Date: 8-10-26

Peter Blakemore, Executive Chairman

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